

**High Level National Webinar
on
Inclusive and Sustainable Post
Pandemic Recovery of Agricultural
Cooperative in India**

PROCEEDINGS

3rd JULY, 2021



NATIONAL COUNCIL FOR COOPERATIVE TRAINING

3, Siri Institutional Area, August Kranti Marg, New Delhi – 110016

High level National Webinar
on
Inclusive and Sustainable Post Pandemic recovery of Agricultural Cooperatives in India
3rd July, 2021
(International Cooperative Day – “Rebuild Better Together”)
Time – 3.00 pm to 4.50 pm
PROGRAMME AGENDA AND TIME SCHEDULE

3.00 p.m.- 3.10 p.m.	Shri Mohan Kumar Mishra , Secretary, NCCT - Welcome address and Opening remark
Panelist/Speakers	
3.10 p.m.- 3.20 p.m.	Dr. Neelam Patel , Senior Advisor, NITI Aayog, New Delhi <i>Topic- Technology driven agriculture with special reference to women enterprises</i>
3.20 p.m.- 3.30 p.m.	Shri Mangal Jit Rai , Chairman, National Cooperative Dairy Federation of India Ltd., Gujarat <i>Topic – Scenario of Dairy Sector</i>
3.30 p.m.- 3.40 p.m.	Shri Harpreet Singh , Chairman, Warehousing Development and Regulatory Authority, New Delhi <i>Topic – Role of Warehousing Development and Regulatory Authority</i>
3.40 p.m.- 3.50 p.m.	Shri B.H. Krishna Reddy , Chairman, Karnataka State Souharda Federal Cooperatives Ltd. <i>Topic – Role of Karnataka State Souharda Federal Cooperatives Ltd in containing Covid-19 impact in Cooperatives in Karnataka</i>
3.50 p.m.- 4.00 p.m.	Dr Nandini Azad , President, Indian Cooperative Network of Women, Chennai <i>Topic- Resurgence of women Cooperative in post pandemic recovery phase</i>
4.00 p.m.- 4.10 p.m.	Dr. Ravi Chandra , Advisor, UNDP, New Delhi <i>Topic- Livelihood and Value Chain</i>
4.10 p.m.- 4.20 p.m.	Shri Praveen Reddy , Chairman, Mulkanoor Cooperative Society Pvt. Ltd., Hyderabad <i>Topic- Success Stories of Mulkanoor Cooperative Society – Post Covid19 Pandemic Impact</i>
4.20 p.m.- 4.35 p.m.	Dr. Ashok Dalwai IAS , CEO, NRAA, & Chairman, Committee on Doubling of Farmers’ Income, Ministry of Agriculture & Farmers Welfare <i>Keynote Address – Inclusive and Sustainable Post Pandemic recovery of Agriculture Sector in India</i>
4.35p.m.- 4.45 p.m.	Shri Sathia Kumar Sam Michael , Deputy Director (Programme), NCCT, New Delhi - Summing up
4.45 p.m.- 4.50 p.m.	Shri D.K. Tiwary , Senior Consultant (A&T), NCCT, New Delhi - Vote of thanks

PROCEEDINGS OF HIGH LEVEL NATIONAL WEBINAR ON “INCLUSIVE AND SUSTAINABLE POST PANDEMIC RECOVERY OF AGRICULTURAL COOPERATIVES IN INDIA” ORGANISED BY NCCT ON INTERNATIONAL DAY OF COOPERATIVES ON 3RD JULY, 2021

A webinar was organized on “Inclusive and Sustainable Post Pandemic Recovery of Agricultural Cooperatives in India by NCCT through Webex on International Day of Cooperatives on 3rd July, 2021. The Topic, detailed profile of the speaker and Tentative Programme and Time Schedule for the meeting was shared by NCCT well in advance, in which more than 500 participants registered and joined the webinar.

The webinar started with a welcome note by Shri Mohan Mishra, Secretary NCCT. He extended a warm welcome to the Chief Guest, Dr. Ashok Dlawai, IAS, CEO NRAA & Chairman, Committee on Doubling of Farmers Income, Government of India and the Panelists Dr. Neelam Patel, Senior Advisor (Agri), NITI Aayog, Shri Harpreet Singh, Chairman, Warehousing Development Regulatory Authority, New Delhi, Shri Mangal Jit Rai, Chairman, National Cooperative Dairy Federation of India Limited, Gujarat, Shri B.K. Krishna Reddy, Chairman, Karnataka Souharda Federal Cooperatives, Dr. Nandini Azad, President, Indian Cooperative Network of Women, Chennai & WWF, Shri Praveen Reddy, Chairman, Mulkanoor Cooperative Society Pvt. Ltd., Hyderabad and Dr. Ravi Chandra, Advisor, UNDP, New Delhi. He highlighted that this is one of the hardest time faced by the small and marginal farmers in the country due to the pandemic. He also highlighted that during the pandemic how Agri Tech companies like Big Basket, Grofers and many other important e-portals played an important role in creating synergy in supply chain for urban areas.

Dr. Neelam Patel, Senior Advisor, NITI Aayog, New Delhi in her introductory remarks said that Cooperative movement are not new in our country as it was started in 1904. As it has great impact in all field especially in Agriculture. She said that Niti Aayog is following the principle of cooperative and cooperation. She emphasized on the improving the situation of women in Agriculture sector through technology by their capacity building. She said that now this is the era of participation of women in all sectors. She said that capacity building of women is possible through cooperatives. Due to pandemic there were no shortage of fruits, vegetables, and other agricultural produce. She pointed out that this is the only sector which registered the positive growth rate. As production cost is getting high and the profit from the Agriculture is not getting as much as it is required hence gap between Agriculture and Non-Agriculture sectors is increasing which is the main reason of migration. To cater this we can reduce the cost of production, cost of labour and increase the

use of technology. Since more than 85% farmers are from small and marginal category. She said that Women of Alwar District is a successful example of Women Cooperatives which are involved in nursery business. She also said that through cooperatives, farm machinery can be borrowed by these women farmers for transplantation of rice and wheat plants which can be made available on cheaper rate. She emphasized the Conservation of water in Agricultural work. She said that UNICEF in Pali Village trained women as skilled mason. These women constructed water harvesting structure for water conservation. This could become possible through cooperatives only. Through this these women got contract for construction of community hall in the village. So, it may be a successful example for women cooperatives. She stressed upon Technology support, hand holding and marketing support for cooperatives success. She said that there is need of the hours that we should provide Low cost technology which should be suitable for women farmers, and by marketing of their produce we can change the total agricultural scenario in the country.

Shri Mangal Jit Rai, Chairman, National Cooperative Dairy Federation of India Ltd., Gujarat said that Increase in population is putting pressure on the available resources and size of small and marginal farmers is also increasing day by day. He gave the successful example of AMUL, NDDB, GCMF and operation flood through cooperatives. He said that supply chain was collapsed in unorganized dairy sectors mainly of private players in this pandemic situation. Government of India is giving financial support in the form of Interest subvention, Animal Husbandry Infrastructure Development, National Animal Disease program, Insurance of dairy animals etc. to the cooperatives to strengthen the Dairy Sector. In this pandemic situation, he said that cooperatives are sustainable solution in Agriculture and allied sectors like Dairy.

Shri Harpreet Singh, Chairman, WDRA indicated Storage is one of the very important areas which can help the farmers to increase their incomes. He explained about the role of WDRA to minimize the post harvest losses and wastages of agri commodities. He emphasized that Cooperative warehouses wherever located should be very close to the farmers and can utilize the services of cooperative warehouses and they can keep their produce in the cooperative warehouses. This will help the farmers in increasing their incomes. He also emphasized that WDRA has prescribed standards and criteria for registration of warehouses and various other requirements which are required for registration of their warehouses to enhance the credibility of warehouses. The eNWR which are issued by the warehouses, they basically carry the guarantee of quality and quantity which is very important for getting good price of their products and can get loans also at very competitive rates. Thus, Cooperatives and WDRA together can help small farmers in increasing their income.

Shri B.H. Krishna Reddy, Chairman, Karnataka State Souharda Federal Cooperatives Ltd. said that it is the need of the hours for the growth of cooperatives. He said that in this pandemic situation he has conducted more than 200 cooperative training, 18 online webinar meetings with all office bearer and CEOs of Primary Cooperatives with different states to overcome the situations arised during the pandemic. He said that we also planned how to overcome this situation in our day to day working. He also said that he has conducted 24 online training programme at district level. On DCBM course he said that we have designed the syllabus for primary cooperatives as well as for D group staffs in such a way that to find out the way to overcome the problems aroused in this pandemic situation. He said that Primary cooperatives were guided to fight pandemic situation in terms of supplying of oxygen Cylinder, hospital beds arrangements, Food kits, vaccination camp, ambulances etc. In this pandemic Group Health Insurance, Health Loans, and Loan Insurance Schemes were introduced to the members of cooperatives. He stressed upon whether cooperative should have two tier structure or three tier structure. In his concluding remarks he said that there is a need of the hours for National policy on cooperation.

Dr. Nandini Azad, President, Indian Cooperative Network of Women, Chennai said that we cannot separate social protection and health from cooperatives. Financial Inclusion strategy is most important to fight this pandemic situation for poor and marginal women worker. Credit access and employment is most essential in dealing with COVID like pandemic recovery and immunity. To fight with pandemic we have to focus on social protection, safety and security and gender based violence. Informal Sectors faces several disabilities such as low growth, investment, social class operation, access to product input etc. Digital financial literacy is very beneficial in this pandemic situation. She said that we were providing emergency saving service during Covid 19and also providing mass services to poor women on vaccination, N-95 mask, tablets, sanitizers, protective gear, hand gloves etc. She further said that there is a whole package of Ayurveda, Kitchen garden, financial inclusion, digitalization, increasing zoom connection everywhere which may help in this pandemic situation.

Dr. Ravi Chandra, Advisor, United Nations Development Programme (UNDP) said that Cooperatives are economic organizations, they meant for economic empowerment of members and the principles basically underline the importance of cooperatives success. He said that UNDP was experience in building women's managerial capabilities for strengthening the values and market access for Farmer Producer Organisations and Cooperative across the country. While interacting with the Private Sector organizations, it is learnt that the smaller FPOs are not able to aggregate the quantity and quality of supply of Agri produce in a reliable manner in day-to-day basis because they received the supply on daily basis. They can further transfer the supply to the consumers for business transactions. In rural areas, women are mostly taking

part in most of the agricultural activities. UNDP is trying to create managerial capacity in local women. In the pandemic, the trained women played a significant role in maintaining the supply chain of Agri commodities. They have been able to do it across the cyber space also. He shared the two success stories of the women who underwent training organized by UNDP. He opined that local managerial role which is very critical for the growth of the Cooperative Movement and FPO. UNDP advocate scaling up this model with NCCT and other organizations so that more women can come forward and get this training and able to support the economic growth. Training of women bringing the private sector in partnership with cooperatives can play a great catalyzing role in growing the transactions and business of Farmers Producer Company which is very important. These efforts can improve the overall economy of India. He also opined that there is a need to enlighten the leadership in Cooperative Movement also which we need to support as management and managerial expert so that the Cooperative Movement can scale newer and newer heights.

Shri Praveen Reddy, Chairman, Mulkanoor Cooperative Society Pvt. Ltd., said that the Covi-19 Pandemic affected Cooperatives working in the rural area especially with the farming community. The area affected during the pandemic were wage-related with loaning capacity, purchasing the produce like paddy, cotton, distribution of fertilizer to the farming community, etc. The Society came across the Covid situation last year and successfully provided service to the farmers this year. He also said that during Covid they procured 2 lakh quintal paddy and they are having a 50,000 metric tons storage capacity in 18 centers to store paddy, paddy seeds, and cotton. The Govt. also purchasing rice from them on the levy system to FCI. They are also having seed processing unit which is marketed as Mulkanoor seed. The Society has taken care of the farmers during the Covid situation by providing masks, medicine, loan facility, etc. These supports helped the farmers to survive the Covid situation.

Dr. Ashok Dalwai IAS, CEO, NRAA, & Chairman, Committee on Doubling of Farmers' Income, Ministry of Agriculture & Farmers' Welfare in his key note address said that Cooperatives in India are more than 100 years old. Cooperative movement in India started around Pune, presently Ahmednagar as farmers were suppressed by moneylenders. In pre – independence i.e. in 1904 credit cooperative societies were formed. In Post-Independence our leaders understood the importance of cooperatives. First seed of today's most successful revolution was sowed in 1946 by Sardar Vallabh bhai Patel and it was known as white revolution of India. He pointed out that Cooperation should be the basic activity in India. Cooperative approach should be the common thinking of India. Also Cooperation through cooperative movement to become norm at present. He further said that if cooperation fails the answer is more cooperation.

Talking about pandemic he said that COVID showed the importance of cooperation in our country. COVID -19 disrupted the entire supply chain, isolated all people, made poor section of society particularly farmers more vulnerable because they have little savings. We need to make intervention which should be based on eco – system oriented.

On this year theme of International Cooperative Day “Rebuild Better together” he said that it is relevance today at economic level because majority of our farms are very small and marginal that are divided and fragmented. Marketable surplus ratio is very small therefore marketable surplus is small and hence the transaction cost goes up. Because of the asset are small, purchase of input and sale of output are subject to high transaction cost. Only when we would be able to bring people together through mobilization and create the bodies of the people which is the fundamental right of the constitution of Article 19 which says that the we have the freedom to form the association which may be society, Company, cooperative etc. When we bring out people together, enable them to purchase the input and sell the output through a common platform, we increase the scale of economy. When we bring the scale the economy into operation whether it is in agriculture industry or other sector; we are able to harvest advantage in terms of higher profits.

He further suggested few points to deal with Post pandemic situation, and the area focus. First, social safety net which is must for the vulnerable groups and which can be provided through transfer of entitlement, free ration, PDS, supplementary income etc. Second one was risk management because we are already vulnerable and we may become more vulnerable. We should look at it by financial, non-financial and technological angle. Risk management should be the part of resilience of our response to the Covid like situation. Third one was livelihood options in which he stressed upon secondary agriculture apart from primary agriculture. As farmers are engaged in agricultural activities in an average of 185 days in a year and for the rest of the days we can skilled them to use the byproducts of the agriculture and make them engaged in secondary agricultural activities like mushroom cultivation, bee keeping, Lac cultivation etc. and build value chain for the new product and make new employment opportunity to them in rest of the year. Thus in Covid like contingency farmers will be able to generate their own employment and find their livelihood at village level. They can earn additional money in this situation. Fourth one is Family farming in which all members are engaged in the farming. As in this Covid situation reverse migration is happening, all members may be engaged in diversified farming e.g. animal husbandry, dairy, poultry etc. Hence they can generate some employment and income in this Covid time. Collective farming may be done at any stage such as production stage, marketing stage, processing stage, input stage etc.

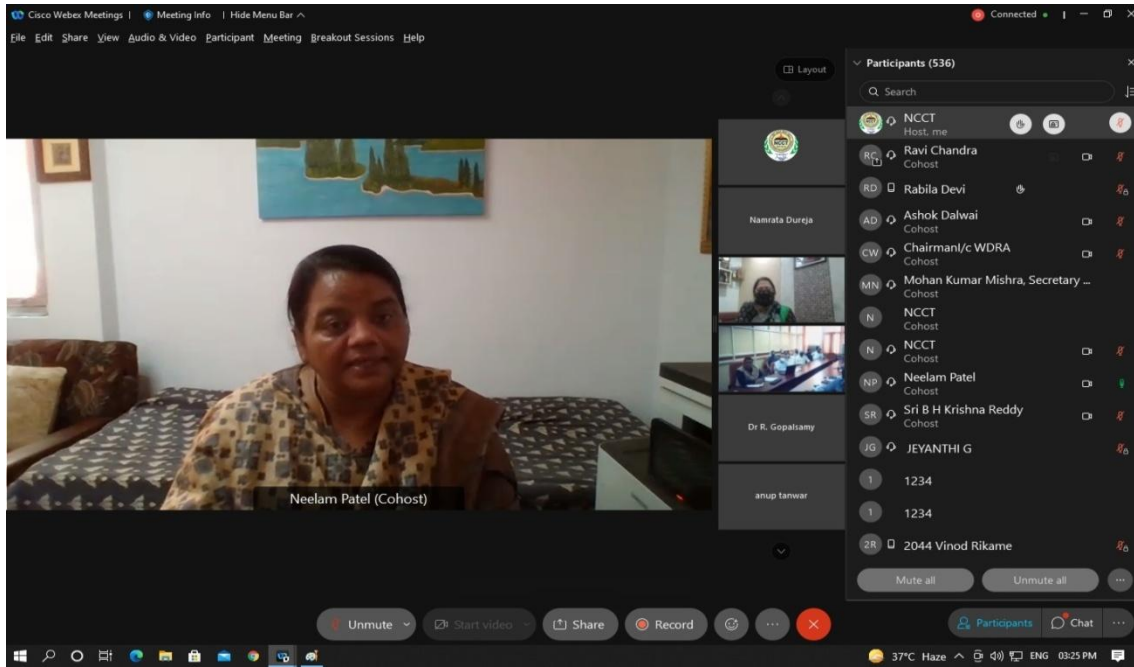
He further said that Investment in any enterprise determine the rate of the growth so we need to invest high to gain the growth. It is only possible through cooperative. Now a days Consumption loans are recognized by cooperatives which is a good sign for cooperatives societies. Buffer stocks, machinery etc. can be utilized through cooperatives.

He stressed upon recapitalization of credit cooperatives structure, stakeholder's participation, social contract, block chain technology, federation of cooperatives. He further talked about Cooperation principle which are based upon membership driven economy autonomy, governance autonomy, equity, equality and solidarity. He said that if we can infuse these thought in our cooperative movement we can bring larger people for the lager cause after infusing these cooperative principle in the action.

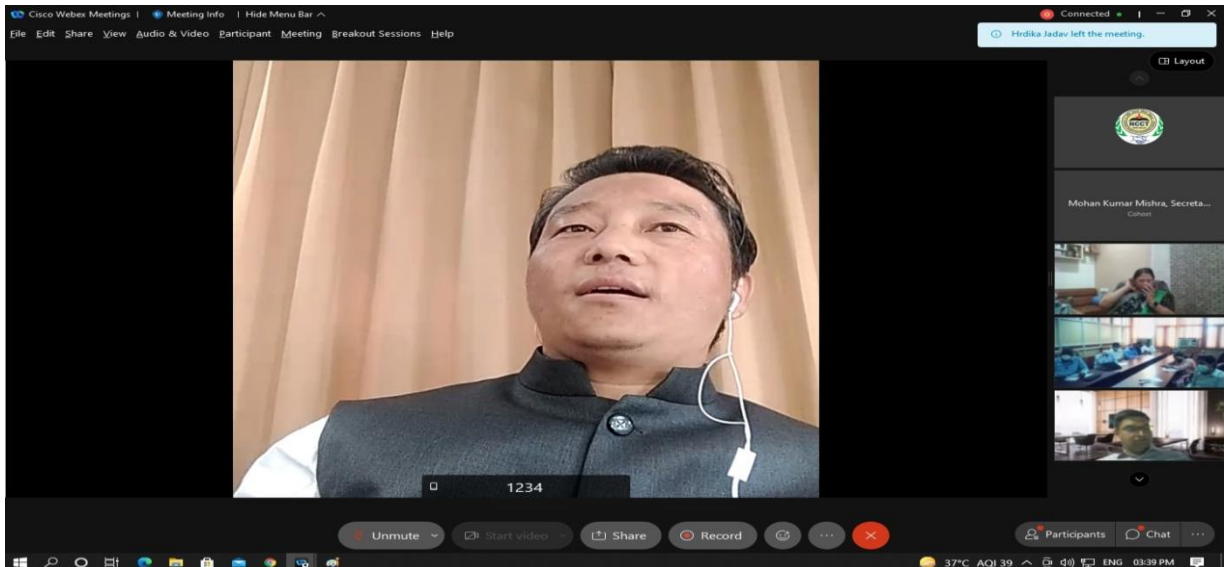
He said that time has come to build more cooperative in our country based on specialization and multi utility approaches. He gave the example of water management he said that at present 1800 billion cubic meter is utilizable. Out of this 1800 billion cubic meter 86% is being used in agriculture alone. So, we have to ensure water conversation efficiency, for this we need water user association or any other association to make awareness about water scarcity in near future. He said that, Honesty of members and integrity of leaders make the success of white revolution which is the remarkable example in the cooperative which formed to save the perishable item like milk. It was not replicated due to lack of Honesty of members and integrity of leader in other perishable sectors such as horticulture, meat industry etc. To overcome this issue we have to educate the people who may be able to question the leaders, we may deploy the technology as much as possible by which we can decentralize the production, marketing etc. Finally he stressed upon Core banking solution for cooperative societies which may be useful for each member in this Covid situation. At the end he said that Covid 19 showed that there is a need for more cooperatives in these type of situation.

Shri.KSS Michael, Deputy Director, NCCT summarized the suggestions by the panelists and audiences and the webinar ended with vote of thanks delivered by Shri D.K. Tiwary, Consultant (Academic & Training) NCCT.

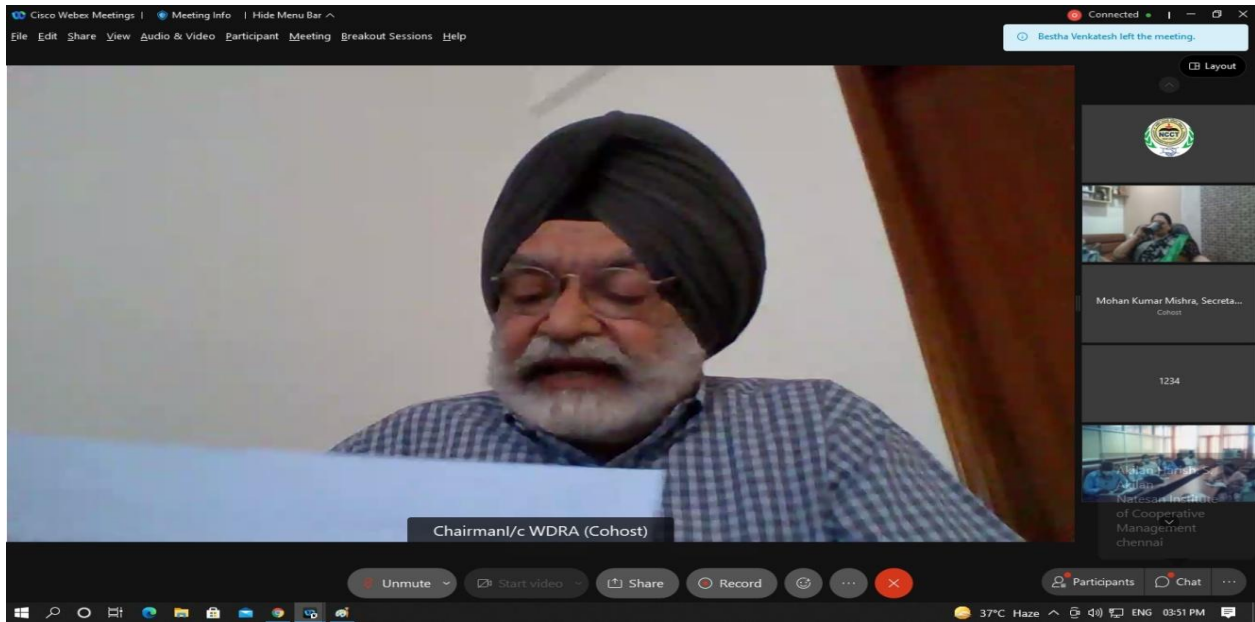
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Dr. Neelam Patel, Senior Advisor, NITI Aayog, New Delhi speaking on *Technology driven agriculture with special reference to women enterprises*



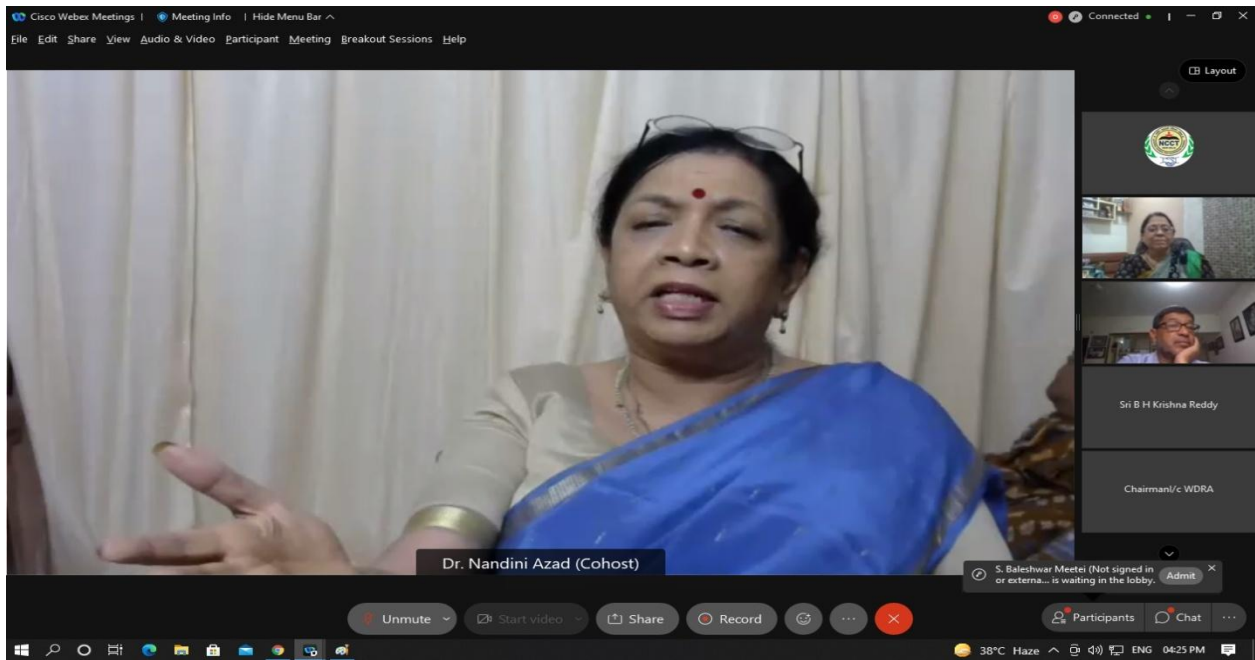
Shri Mangal Jit Rai, Chairman, National Cooperative Dairy Federation of India Ltd., Gujarat speaking on *Scenario of Dairy Sector*



Shri Harpreet Singh, Chairman, Warehousing Development and Regulatory Authority, New Delhi speaking on *Role of Warehousing Development and Regulatory Authority*



Shri B.H. Krishna Reddy, Chairman, Karnataka State Souharda Federal Cooperatives Ltd speaking on *Role of Karnataka State Souharda Federal Cooperatives Ltd in containing Covid-19 impact in Cooperatives in Karnataka*



Dr Nandini Azad, President, Indian Cooperative Network of Women, Chennai speaking on *Resurgence of women Cooperative in post pandemic recovery phase*



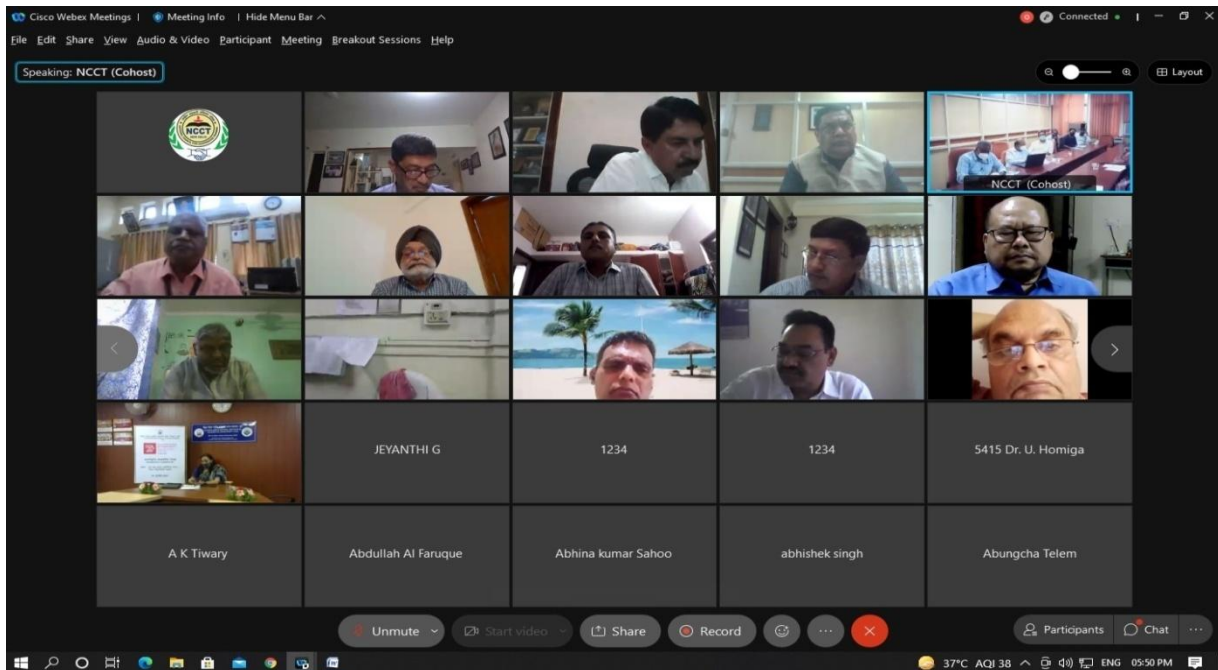
Dr. Ravi Chandra, Advisor, UNDP, New Delhi speaking on *Livelihood and Value Chain*



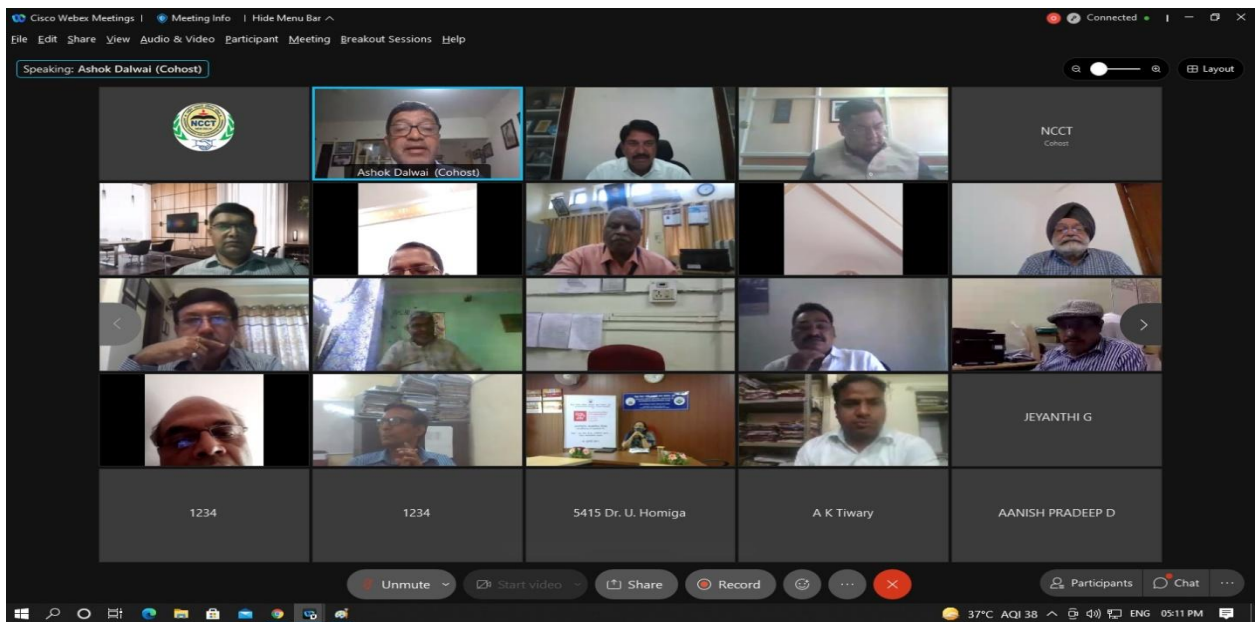
Shri Praveen Reddy, Chairman, Mulkanoor Cooperative Society Pvt. Ltd., Hyderabad speaking on *Success Stories of Mulkanoor Cooperative Society – Post Covid19 Pandemic Impact*



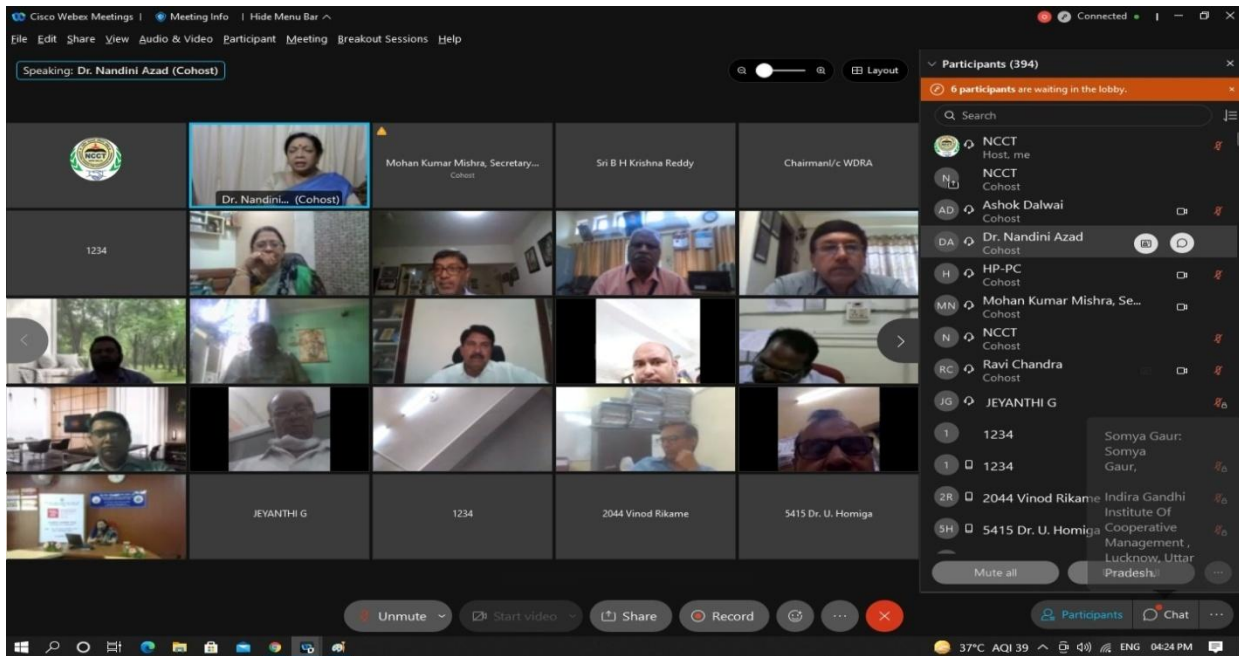
Dr. Ashok Dalwai IAS, CEO, NRAA, & Chairman, Committee on Doubling of Farmers' Income, Ministry of Agriculture & Farmers Welfare delivering the keynote address on the occasion of High Level National Webinar on *Inclusive and Sustainable Post Pandemic recovery of Agricultural Sector in India*.



Shri Sathia Kumar Sam Michael, Deputy Director (Programme), NCCT, New Delhi



View of the participants attending the webinar



View of the participants attending the webinar

List of Participants who attended the Webinar

Name	Email
NCCT ADMN	ncctadmn@gmail.com
Santhiya	santhiyabalaguru1909@gmail.com
Manu Bhaskar ARTCO	manuss24@gmail.com
Manimekalai.s	mekalai82@gmail.com
Vaibhav Sahu	sahu22vaibhav@gmail.com
Neeraj dubey	profnkdubey@gmail.com
N.Nathiya	nathiagri@gmail.com
Snigdharani Satpathy	arcsbbsrcircle@gmail.com
Dr. K.P. Ranjan	dnsricmpatna1@gmail.com
Iftikar Hussain	iftikarhussain1818@gmail.com
Rajkumar Patra	rajkumar.patra92@gmail.com
Dr. Ramanando Khundrakpam, Manipur	ramanandobg@gmail.com
Ajay S	Ajaysdnn@gmail.com
binod prasad	binodprasad271166@gmail.com
NAROTTAM SWAROOP	narottamswaropp@gmail.com
balu	balamuraliabm1@gmail.com
neelappa amagi	ricmneelappa@gmail.com
Pradeep.P	pradeep.p4991@gmail.com
Arvind Singh	khanarvind1981@gmail.com
Deepa anand artco	drabhilashdr@gmail.com
Anuroop	anuroop.aswathy@gmail.com
Dr S K Wadkar	sagarkwadkar@gmail.com
Ganesh	ganeshnj@gmail.com
Dr Ajay Sharma	drajay3811@gmail.com
Arcs Kaptipada	arcskaptipada@gmail.com
Vishnu Narain	vishnunarain0121@gmail.com
Akshaya Ghintala	agriakshay@gmail.com
ranjeetha	hasininila90@gmail.com
chhabirani sahu	chhabiranisahoo55922@gmail.com
Arjuna Nayak	nayakarjuna70@gmail.com
C.Vijaya	cvijaya55@gmail.com
K JEYARAMAN	jeyaraman1980@gmail.com
nanda kattimani	nandakatti@gmail.com
vinod koti	vinodkoti108@gmail.com
A.ESWARAMOORTHY	eswaramoorthy709@gmail.com
raghavendra ca	caraghavendra79@gmail.com
vaisakh dutt	vaisakhdutt@gmail.com
Swaroop	swaroopkumar2812@gmail.com

Mamoni Mushahary	momimsh@gmail.com
Ashok B Rdcc Bank manager raichur	ncolony.rdcc@gmail.com
Manoj	manoj007tp@gmail.com
ABHILASH .I	abhilashpayyannur@gmail.com
SURYAKANTA ROUT	rsuryakanta87@gmail.com
anuj	a.r.malikanuj143@gmail.com
vinaykumarchauhan57	vinaykumarchauhan57@gmail.com
gowri sankar	r.gowrisankar1977@gmail.com
Bikash Sarma	sarmabikash049@gmail.com
Atif Saifi	atif.noor@live.com
nilamma	nilmmasajjan@gmail.com
Sandeep Shukla	zsbbsandeep@gmail.com
MANI.C	cm002mani@gmail.com
Parikshit Java	sao@iimrohtak.ac.in
Punniyan	punniyanritik@gmail.com
Samriddhi Tiwari	samriddhitiwari05@gmail.com
kanimozhi	kanicse05@gmail.com
Dr. Seema Mishra	mishra.seema9800@gmail.com
Vivek	vivek20tehlam@gmail.com
Sasikumar	sasikum2020@gmail.com
sahil khan	shahilkhan6000@gmail.com
Vishnu Brindha	vishnuwaran3013@gmail.com
M.D sikkim milk union	drabchettri@gmail.com
K JOYCHANDRA SINGH DIRECTOR ICM IMPHAL	kjoychandra16@gmail.com
Anuradha saraf	anuradha_saraf14@yahoo.co.in
dipayan barua	dipayanbhaiti55@gmail.com
Pawan Sharma IFFCO-MC Jhalwara	sharmapawan78698@gmail.com
Apurva	apurvakumari411@gmail.com
Sarvesh Dubey	sarveshdubey9984@gmail.com
Bhana Ram Yadav	bhanaram0891@gmail.com
Mohan Kumar Mishra	mohammishra7ad@gmail.com
HP 9816343303 Dharamshala Meharsoft IT Working for Co-operative Sector	sansar@meharsoft.com
Biswajit Chakravarty	drcsnagaon16@gmail.com
abinaya	tpabinaya1@gmail.com
shilpee sukbeer	shilpisukhberksingh@gmail.com
karthik	itsmekarthik13@gmail.com
Halappa Jagginavar	halappajagginavar@gmail.com
S. Baleshwar Meetei	sbmeetei2008@gmail.com
sambarapu bhoomaiah	bhoomaiahsambarapu@gmil.com
pramod samar	pramodsamar@gmail.com
Dr. Ramanando Bheigyachandra	ramanandobh@gmail.com

Raj kumar Patra, Patna	rajkumar.patra92@gmail.com
Shubham Chavarepatil	shubhamcpuricm@gmail.com
Padma Raghavi	padmaraghavi94@gmail.com
shally singh	shallysingh0055@gmail.com
Mukesh Kumar Gupta	mukeshku1980@yahoo.co.in
pritismita Nayak	pritismitanayak19@gmail.com
Soumya Arakeri	soumyaarakeri@gmail.com
Gurinder Singh Gill	lehladakh743@gmail.com
anju	anjumenolickal@gmail.com
Malem	malem985@gmail.com
Vijaya C	cvijaya14@outlook.com
SSY AJITH	reenaajith1@gmail.com
Mihir Kale	wring2me@gmail.com
Sunil.B	artcoltdpkd@gmail.com
BABULAL PUTEL	anandi.putel.19@gmail.com
Tushar kamble	tkamble828@gmail.com
Hrushikesh A. Killol	hrushikeshkillol@gmail.com
sabeer	shabeershami@gmail.com
Narendra Meena	NMeena700@gmail.com
Dr. Kishore Kumar	icmjpr@gmail.com
Niral Thakuria	niralthakuria@gmail.com
5422 A.ESWARAMOORTHY	eswaramoorthy709@gmail.com
Adheeshwari	v.adheesh@gmail.com
Ravi dutt sharma	matorgss@gmail.com
Meenakshi	meekshichoudharg1995@gmail.com
Dr.P.K.Upadhyaya	prasantaupadhyaya@yahoo.co.in
ANUSREE	anusreen07@gmail.com
Priyambada Rai	priyambadarai1998@gmail.com
Deepak Nagar	deepaknagar60@rediffmail.com
Panucharan Sahoo	sahoopc1971@gmail.com
Dr. Ramanando Khundrakpam	ramanandobh@gmail.com
DR R VELU RAJ - PONDICHERRY	velu.tac@gmail.com
Vaibhavi Gupta	priyankagupta2386@gmail.com
Ashok Bairwa	akabhiyanta@gmail.com
vijayalaxmi	Vijayalaxmisuryavamshi@20gmail.com
anurag	anurag2606@gmail.com
Gopal Prasad Nayak	iamgopalprasadnayak@gmail.com
pratibha singh	singhpratibha3557@gmail.com
Arjun Patel	arjungrade2.patel69@gmail.com
Indu Harish	indu.h2683@gmail.com
Karabi Boro	karabiboro36@gmail.com

Samudra Bora	borasamudra321@gmail.com
sadhana patel	sp4019471@gamil.com
Parvati Chigari	parvatichigari496@gmail.com
Rajendran E	erajendran68@gmail.com
Manish Singh	msinghdcb@gmail.com
Sambarapu Bhoomaiah	bhoomaiahsambarapu@gmail.com
CP. JAYASEELAN	cpjayaseelan011@gmail.com
akhilesh kumar	ak_shah01@yahoo.com
Drishya c	drishyababuraj123@gmail.com
abhay srivastava	abhaysrivastava679@gmail.com
Shambu Degouda	shambudegouda12@gmail.com
mangal jit rai	mjranarai@gmail.com
ESWARAMOORTHY.A	eswaramoorthy709@gmail.com
Chandra sain	csain6801@gmail.com
Gokulan , Senior inspector ,RCS(H)	gokulan71@gmail.com
Anupam Rakshit	Anupamr19@gmail.com
soujanya lingadalli	soujanya.lingadalli2012@gmail.com
Uditya Narayan Dubey	udityadubey57@gmail.com
RAJA BALACHANDRAN	prbchandran@gmail.com
Anjana	anjanaantony19@gmail.com
Nisha KP	nishakp174@gmail.com
richa chaturvedi	richachaturvedigzp@gmail.com
Sudarshanhudechar	sudarshanachar15@gmail.com
sucb95	sucb95@gmail.com
sandhiya sathiya	sandhiyasathiya98@gmail.com
devraj	devrajcn4@gmail.com
neha Srivastava	neha.srivastava17@gmail.com
Dineshwar	dineshwarelumalai@gmail.com
Akhilesh	akhileshacharya1992.aa@gmail.com
Samarendra Mahapatra	samarendra.mahapatra@gmail.com
Dr. Rajiv Kumar	hrtcinfo11@gmail.com
Arup Kumar Deka	akrdeka@gmail.com
R.balasubramanian	balaraviasrb1994@gmail.com
Alok kumar Mahalik	mahalikalok@gmail.com
Priya Burli	priyaburli8@gmail.com
Ravichandran	dr.ravichandrak64@gmail.com
subashini	subashini199411@gmail.com
suraj	suraj.tiwary999@gmail.com
Abhinav Kumar Tiwary	abhinav28jun@gmail.com
Raghu	abc@gmail.com
Gaurav Verma	gaurav.dcbbareilly@gmail.com

Malavika R	malavikabcomam194@gmail.com
sourabh 058	015sourabh@gmail.com
Satish Rajagiri	satishrajagiri9571@gmail.com
Anju Mohan B	anjumohanb1299@gmail.com
Aswathi Artco	aswathiachut794@gmail.com
Subodh Rana	ranasubodh87@gmail.com
R.SURESH KRISHNAN	Sureshkrishnana01121998@gmail.com
Aswathi M	aswathiachos20@gmail.com
Deepa	addideepa592@gmail.com
Khundrakpam Julia Devi	juliakh.2018@gmail.com
SANJEEV	sanjeevkhadke@gmail.com
rahul verma	rv75860@gmail.com
K.Santhiya	ecesanthiya41@gmail.com
Mohit Rajendra Vishve	mohitvishve369@gmail.com
Akhilesh Negi	negi.akhilesh@yahoo.com
soumyaranjan parida	soumyaparida427@gmail.com
hridesk kumar dixit	dixit.hradesk72@gmail.com
Abhishek shivhare	as3035031@gmail.com
anjana raman k	anjanaramank50@gmail.com
anju	anjuraveendran555@gmail.com
Raju Rajolli	rajurajolli44@gmail.com
prem babu	Premnigam98@gmail.com
Amit Sharma	amitigicm@gmail.com
A. Stephen Raj	stephenvirat20@gmail.com
Anjitha. k	anjitha15022000@gmail.com
S RAGHUVANSHI	abc@gmail.com
TAMIL SELVI.S	10607baladharshini.m@gmail.com
Sasirekha	sasirekha1310@gmail.com
Markandey Singh	markandey.2008@gmail.com
Sushan Telem	sushantelems123@gmail.com
Gaurav Sharma	vicky_gaurav@rediffmail.com
amisha verma	amishav561@gmail.com
preeti tyagi	preetityagi05@gmail.com
Rajkamal Singh	jaibhim276201@gmail.com
	1564323142 rainfall4u@gmail.com
Moirangthem Sushilkumar	sushilmoirang123@gmail.com
savin v vasu Artco LTD	savinvasu@gmail.com
Seema Ajith Artco Ltd	79seematk@gmail.com
Soibam Bhabani	soibambhabani@gmail.com
Bipin. B	bipinartco@gmail.com
Shruti mamadapur	Shruti.g.mamad@gmail.com

S. Ghosh	ghosh12000@gmail.com
Vandana Kushawah	Vandanakushawah89@gmail.com
nicmdra	nicmdra@gmail.com
sugandhi627	sugandhi12gopu@gmail.com
Shalu Singh	singhshalu2378@gmail.com
savin v vasu	savinvasu@gmail.com
vikas	vikas.shuklamp133@gmail.com
lakshmi	lakshmibidare2019@gmail.com
Rohit Bhange	rohit.vamicom20@gmail.com
Rajkumar Sharma	Rksricm@gmail.com
Shanmuga priya	babyshanmu2899@gmail.com
Rajendra Prasad	prasadrajendra.7474@gmail.com
Dr. S.K. Verma	drskverma.ricm@gmail.com
Ajaya Kumar Lenka	ajayakumarlenka961@gmail.com
DRCS JEYPORE	drcsjd1@gmail.com
AJAY	ajaygautam224@gmail.com
VEENA Chittaragi	veenachittaragi1995@gmail.com
abhishek singh	Aabhishek78612@gmail.com
RP Bhatt	bhatt.rp2011@gmail.com
deewan singh	deewansingh889900@gmail.com
Tathagata	tathagata019@gmail.com
Harshit Varshney	harshitvarshney450@gmail.com
Meghna Mohanty	meghnamohanty72@gmail.com
Akhil ARTCO Ltd	akhilvavad03@gmail.com
vijay Singh	vijaygautam00786@gmail.com
G nandakishor	dathanhema@gmail.com
rekha	rekhadhanainegi2017@gmail.com
M. jeevansurabi	jeevansurabi001@gmail.com
Pallavi Ingale	pallavingale7207@gmail.com
MAYA SAWANT	mayasawant13@gmail.com
Rakesh Mishra	rm383040@gmail.com
Beena Rajan	artcoalp@gmail.com
Gigi Tomy	icmtvmlibrary@gmail.com
romi srivastava	romisrivastava48228@gmail.com
Ratan Rajkumar	ratanrk0002@gmail.com
alaukik.gaur007	alaukik.gaur007@gmail.com
Jatin Chauhan	7jschauhan7@gmail.com
Sneha Adhikari	snehaadhikari1201@gmail.com
Asish Priyadarsi	asishpriyadarsi@gmail.com
Mohit kumar	mohit.ibn7@gmail.com
Tamilvanan	tamilvananeee@gmail.com

CEO,Raichur DCC Bank	rdccb@yaho.com
Suresh M Salagundi Mlcb Bank Gadag	mlcbgadagbetageri@gmail.com
veda pr. chauhan	vpc39366@gmail.com
Heera	secymccb@rediffmail.com
Anupam Mishra	anupammishra.4044@gmail.com
Seema Nayak	seemanayak786@gmail.com
Jamuna Hembram	jkhembram677@gmail.com
Barasarani Biswal	barsaranibiswal20827@gmail.com
hapur evening	hpr.evening@zsbhghaziabad.com
Heera Hansdah	tanu.heera@gmail.com
vivek raj	vivo.raj@outlook.com
Dr.S.Roma Devi	kvkccpur@gmail.com
Rajkumar Bipin	rajkumarbipin111@gmail.com
Bhupender Ssngwan	bhupendersangwan1686@gmail.com
Saphabi Devi	devisaphabi123@gmail.com
kalidhas	kalichinnappu18@gmail.com
Kongaleti naveen	naveenkongaleti123@gmail.com
Prashant Thakre	thakreprashant208@gmail.com
ganesh rrr	ganesh.ganesh.rr@gmail.com
Abhishek patil	abhirpatil05@gmail.com
Prasanth ARTCO	ssprasanth@gmail.com
srijan	dcbltdoiwala@gmail.com
wungnaoso Ningshen	wungnaoso7933ningshen@gmail.com
Bikash Chandra Nayak	bikashnayak.1968@gmail.com
KCDAS,DRCS	kcdas.dracs@gmail.com
Akhila ARTCO	akhila.10more@gmail.com
Raveen Kanth	raveenkanth6@gmail.com
Sai Bhavana Nallamala	saibhavananallamala@gmail.com
BUCB BALOTRA RAJASTHAN	bucbbt@balotraurbanbank.in
Micheal Rajan	rajanallen28@gmail.com
DHARMA	dharmavardhan@gmail.com
Shruti mamadapur	manojmirji7@gmail.com
P SRIDHAR	srijeni075@gmail.com
rajshekhar s dodamani	rajshekhardodamani79@gmail.com
Jamuna Hembram ODISHA	jkhembram677@gmail.com
rajarajan	rajarajan2501@gmail.com
Perumal S	perumalraja32@gmail.com
Madowna	donasidforever@gmail.com
Shilpa Jamadar	shilpanov23@gmail.com
Dr Pranab Baishya	pranabbaishya1975@gmail.com
Anuj Kumar	anujbagheldelhi@gmail.com

damodar mudali	damodarmudali12@gmail.com
Mishworchand	misoomangang73@gmail.com
Dr Narendra Kumar Kulshreshthaq	innovateindia2017@gmail.com
Rasik j chaudhary	rasikchaudhary33@gmail.com
Meetei K. I.	ibomchameetei@gmail.com
Rajendra Palve	adv.rajendrapalve@gmail.com
Seiminthang Khongsai	seiboykh@gmail.com
sheela TK ARTCO	sheelatk@gmail.com
sudhir verma	sudhirverma100@gmail.com
Manju Jogur	manjijogur9@gmail.com
prema and piriya	premasampath98@gamil.com
Abungcha Telem	abungchatelems1@gmail.com
devesh khanna	devesh.khanna2011@gmail.com
prapanch	prapanchcs.007@gmail.com
P MUTHUKUMARAN	muthukumaran23482@gmail.com
sathiya r	sathiyamesh5@gmail.com
Sujitha S	sujitha.sr07@gmail.com
kiranhkanti1234@gmail.com kiranhkanti1234@gmail.com	kiranhkanti1234@gmail.com
l p s	joshir7@gmail.com
priya	25priya.yadav2001@gmail.com
Sneha P P	snehareghunath@gmail.com
sharmila prabhakar	sharmilap662@gmail.com
Gaurav Sakpal	gauravsakpal341@gmail.com
Rajendran M	mrajendran457@gmail.com
DR. AMIT MUDGAL	icm.amitmudgal@gmail.com
krishna kishore	gkk0122ofmk@gmail.com
chandini pv	chandinivenu07@gmail.com
Gvvraju CEO kamadenu fpo	varmango@gmail.com
Seema Ajith Artco Alappuzha	79seematk@gmail.com
Mahadev Dharmatti	mahadevdharmatti7@gmail.com
Burhana Begum Choudhury	bbchy14@gmail.com
DRCS	drcscheyyar@gmail.com
vidyashree	vidyashreepatil1@gmail.com
Smruti Pattanayak	smruti.pattanayak16@gmail.com
Mohan Kumar Mishra, Secretary NCCT	mohanmishra7ad@gmail.com
INSP. RAJPAL SHARMA	rajgahra@gmail.com
Khoichung Rangamlian	ngamlian@gmail.com
Nilima Khondge	nkhondge@gmail.com
L.Srikanth	lunavathsrikanth32@gmail.com
Subhadarsini Rout	subhadarsinirout@gmail.com
Hiranya Sarma	hiranyasarmaguwahati@gmail.com

dushyant yadav	yadavdushyant01@gmail.com
shobana v	visshobana@gmail.com
sudeer Talawar	sudeer.micro@gmail.com
jyotsna.baral20@gmail	jyostna.baral20@gmail.com
naresh	nareshdcb1977@gmail.com
Ishan Guha	ishan.guha.88@gmail.com
ajithass	ajithakarimkotta@gmail.com
Bindu m.s artco	binduvenugopal@gmail.com
USER	bucbbt@balotraurbanbank.in
battu ramu-2039	batturamu09@gmail.com
Lakshmi	md@nobleseeds.org
Dr Om Prakash Sharma	dropsharma1961@gmail.com
A.Srinivasulu	srinivasuluapoory@gmail.com
sarga k v	sargagovind@gmail.com
Sitaram ghasal	Sitaram9784ghasal@gmail.com
Dineshmoorthy	dineshsankara1997@gmail.com
Bindu Sivaraj Artco	bindusivaraj44@gmail.com
NEHA	deorarineha28@gmail.com
Hari har Seth,ARCS,SBP	sethharihar036@gmail.com
Nithiya C	nithiya12199@gmail.com
Vignesh S	saivignesh151997@gmail.com
PRADIP KUMAR	pradipkumar301975@gmail.com
Nanagouda Biradar	nanagouda4@gmail.com
Ashwini Bashetti	ashvinibashetti02@gmail.com
Saiteja Akula	manognya1801@gmail.com
Sindhurupa Nayak	sindhurupanayak12@gmail.com
Adarsh jha	adarshrocks444@gmail.com
chetana hatti	cmhatti20@gmail.com
SHASHIKALA K S	shashiks7899@gmail.com
Kavyasree.k.p	sreekavya967@gmail.com
R. Pandian	pandsraja@yahoo.com
	1234 sunitadaharana@gmail.com
CDCCB-EST	cdccb.md@gmail.com
premanagouda biradar	premanagouda1983@gmail.com
Savita.Mendegar	savitahm@gmail.com
Anshul Rajput	anshulrajputyo50552@gmail.com
ricm	pibyakod@gmail.com
Mandeep Walia	waliamandy3010@gmail.com
Dr RAM KRISHNAN S	ramkrishnans85@gmail.com
Siddu Diwatagi	sidhrudiwatagi@gmail.com
kavita alligheid	kavitaalligheid29@gmail.com

girish mangleek	gmnglk@gmail.com
Seema Ajith	79seematk@gmail.com
Sandhya Hari Artco	neethumolrajesh12@gmail.com
priyadharsini A	priya.technologist@gmail.com
Nayanjyoti Das	nayan.jyp@gmail.com
Naresh Nayak	nayak.naresh111@gmail.com
VIDYA K	vidyak1209@gmail.com
Mozibur Ahmed	ahmedmozibur76@gmail.com
Dundesh Maled	dundappamaled@gmail.com
Sandhya Hari	ardrahari2007@gmail.com
Swetha Saravanan	swethasaravanan6666@gmail.com
manju Kathait rawat	manju26nov@gmail.com
S B Singh	sbsingh0208@gmail.com
Sangram singh	singhsangram123456@gmail.com
Mahadevi Kanthi	mahadeviik9599@gmail.com
Sreya Prakash	sreyaprasaksh503@gmail.com
sreeletha p	sreelethakscb@gmail.com
Ganga Patangi	gangupatangi@gmail.com
Samir Kumar	sams63203@gmail.com
Habibur Rahaman	skhabibur2015@gmail.com
Aswathi radhakrishnan	aswathiradhakrishnan48@gmail.com
Administrator	jaipurccb@gmail.com
keisham subhalakshmi Devi	keishamsubhalakshmi@gmail.com
37/6F/Sristi Saranya	ranjandas73@gmail.com
Ranganath Masaraddi	masaraddiranganath143@gmail.com
Dr. Bikram Kumar Das	bikramdash2011@gmail.com
sariga ch	sarigasurendranch@gmail.com
Rahul Kumar Singh	1212rahhug@gmail.com
anand aya	aaryaanand86@gmail.com
Arzina Ahmed	ahmedarzina1@gmail.com
Ayoshon Luikham	ayoshon.luikham03@gmail.com
Aarthi U	venusparky@gmail.com
User1	buldadccb@gmail.com
Mosh 07	mosheka07@gmail.com
vijaya s.t.	vijayakirana1974@gmail.com
Shreekant kapase	shreekantkapase@gmail.com
Ramprakash Murmu	ramprakash.murmu@gmail.com
srinivasan.k	srinivasank@gmail.com
Dharmaraj S	sdharmarajicm@gmail.com
unnikrishnan pb	babu2464333@gmail.com
shivanand Hugar	hugarsv48@gmail.com

Kamali Karthi	kamalinithi10@gmail.com
Chaitanya kumar mallik	chaitanyakumarmallik@gmail.com
jagdish Chandra kargeti	jkargeti718@gmail.com
Chikunu Swain	chikunuswain2019@gmail.com
Aswathy asokan	aswathyasokan4007@gmail.com
Mayur N Bendre	ltteam@raichurdccb.com
Aryamol V	aryaachoozz1515@gmail.com
Hemanth Kumar	hemanthkumar1998a@gmail.com
Mohammed Minzar	minzar.hod@gmail.com
DEVIKA NARAYANAN	devikanarayanan1999@gmail.com
Madan Kute	kutemadan7@gmail.com
Raghunandan, DGM, KSSFCL, Bangalore	raghunandan@souharda.coop
saurabh saini	saurabhmandi001@gmail.com
Tanuja Singh	tanujas809@gmail.com
Atinder kaur	atinderkr@gmail.com
Narayana	narayanagopady@gmail.com
Sreethibha	sreethibhamv@gmail.com
Mitali Saikia	saikiamitali322@gmail.com
Karthi Priya	karusk2017@gmail.com
Rohan	rohantyagi692@gmail.com
Anandhavalli V	anandhinana385@gmail.com
Agrico	manognya1801@gmail.com
5415 Dr. U. Homiga	uhomiga@gmail.com
anup tanwar	anuptanwar79@gmail.com
37/6F/Sristi Saranya	sristisaranya@gmail.com
Mounika 140	kallurumounika23@gmail.com
Subhash A.S	subashsekar7@gmail.com
puspashree Mishra	puspashree.mishra92@gmail.com
Bhavik Anilkumar Devani	bhavik.devani@gmail.com
Suresh G	nicmchennai1954@gmail.com
sruthi p v	sruthisreestha@gmail.com
LAXMI SURESH BABU	laxmipr2000@yahoo.co.in
phool singh snehi	phoolsinghsnehi@gmail.com
Ashvini Sharma	ashvinisharma@hotmail.com
Webinar on International Co-operative Day on 3rd July, 2021 as	sip:1564323142@ncct.webex.com
Abhina kumar Sahoo	aksahoo5467@gmail.com
Ramya	ramyaaj2@gmail.com
Munmun Das	munmundas98219@gmail.com
Dr. Karabi Das	dr.karabidas@gmail.com
BISHNU PRASAD SAHOO	sahoobp1995@gmail.com
Harsha Rathore	harsha25rathore@gmail.com

Anjana k v	anjanaparassini18@gmail.com
uttam singh	uttam.singh1651@gmail.com
k Muniyappa	kmuniyappa79@gmail.com
Dr Prince D Saxena	drpdsaxena@gmail.com
Amarnath Mishra	mishraamarnath779@gmail.com
Bhanu prasad Pradhan	bhanuprasadpradhan0@gmail.com
s.venkateshwarlu	srju.venkat@gmail.com
Ahanya Raghu	ahanyaraghu308@gmail.com
msaikumarreddy575	mskr1919@gmail.com
devesh khana	devesh.khannq2011@gmail.com
kathirvelu	kathir15071982@gmail.com
Pramod Kumar Sahoo	pramod09394@gmail.com
Nimisha N V	nimmi9916@gmail.com
Manisha Bonia	manisha.bonia@gmail.com
Ayush	ayush191shukla@gmail.com
Almora Zila Sahkari Bank Ltd Amora	dcbalm@rediffmail.com
Saranagouda G Patil, MD,KSSFCL	md@souharda.coop
M Anand	anandraos1567@gmail.com
Puran Chettri	chauhanpuran54@gmail.com
राम अग्रवाल	rgagrawal1961@gmail.com
Salini	babysalini91@gmail.com
Athira A	athira28292@gmail.com
Virendra Rane	virendrarane96@gmail.com
sandesh kumar	kumarsandesh056@gmail.com
Selva priya	priyaselva099@gmail.com
Davinder Singh	davinderbrar088@gmail.com
M S RAMACHANDRAN	ramaseenums@gmail.com
Anupriya kv	anupriyakv404@gmail.com
NIKITA GUPTA	guptanikita4120@gmail.com
sakshi pandey	sakshipandey3767933@gmail.com
Babita Prajapati	babitaprija@gmail.com
Tungring khaleng	atungkhaleng789@gmail.com
SUSANTA KUMAR BARIK , RCS-ODISHA	susanta.as63@gmail.com
Pallavi Das	pallavidas584@gmail.com
Tharun Arco	tharunssckl@gmail.com
Pradeep Mukherjee	pradeepm10@rediffmail.com
Nilamadhaba Pradhan	nilamadhaba17@gmail.com
Dr A K Asthana	dearasthana@gmail.com
Mathew C.V.,ARTCO ltd KERALA	mathewsartco@gmail.com
prathip Raj.T	richidavid879@gmail.com
veeresha Halakeri	muttubgk123@gmail.com

Perumal	perumalraja32@gmail.com
Megha.O	megharamesh1996@gmail.com
Hp	harsha25rathore@gmail.com
L.Kousalya	kousalya.edu@gmail.com
Bestha Venkatesh	cherryvenky000@gmail.com
Dr Abhilash S	drabhilashdr@gmail.com
National Council for Cooperative Training (NCCT)	sathyancct@gmail.com
Geeta Devi kushwaha	jageshwargita.1980@gmail.com
LRB	lrbeniwal74@gmail.com
saritha	sarithakamal1986@gmail.com
JAYASHREE BASKARAN 712000401	shreemathi24kavitha@gmail.com
N.manimuthu	sugumarnagarajan162@gmail.com
R.Susharmila	susharmilareddy26@gmail.com
Paventhan M	paventhan970@gmail.com
Gokul K	luckygokul@gmail.com
Yogeshwaran G	yogeshherode@gmail.com
D VENKATESH	venkatesh.20d@gmail.com
Dr. Shweta Pandey	802pandeyshweta@gmail.com
SREEJITH P.A ARTCO	sreejithkuttan444@gmail.com
brahmdutt joshi	doondcb1924@gmail.com
sreelakshmi cv	sreekutty0490@gmail.com
dippakayalapadu pacs	dippakayalapadupacs.pacs@gmail.com
Swaraj Ranjan Mohapatra	swarajmohapatra65@gmail.com
A.Indhumathi	madhavanfriday@gmail.com
Hrdika Jadav	hardika.1987311@gmail.com
drcs Sundargarh	drcssng@gmail.com
Pramila Tudu	tudupramila36@gmail.com
SHUBHA NATH Verma	verma215323@gmail.com
meshwa patel	patelgautam86@gmail.com
Chetna Sahu	chetnasahu2097@gmail.com
amit Mudgal	icm.amitmudgal@gmail.com
Babu B	babu2464333@gmail.com
A4. Nandhini. M	priyaselva099@gmail.com
Maneesha Mohanan	maneeshamohanan999y@gmail.com
shailesh	shaileshkashnyal1998@gmail.com
francelet	franceletsivakumar@gmail.com
Indumati shantappa kudari	m.s.kudari222@gmail.com
Preeti Anand	ncctestt@gmail.com
Chetan Vaidya	vchetan2906@gmail.com
pabitra gogoi	pabitragogoi1967@gmail.com
Ankit Gupta	ankitgupta7078119984@gmail.com

reetamohapatra	reetamohapatra@gmail.com
ARCS, Deogarh	arcsdeogarh@gmail.com
ARCS Champua	arcschampua2012@gmail.com
LUKUMONI NARAH	lukumoninarah@gmail.com
venkatesh	madurairajesh16@gmail.com
Dibyanshu Das	dasdibyanshu2000@gmail.com
BISWAJIT BEHERA	beherabiswajit808@gmail.com
satyabrata parida	satyabratap038@gmail.com
Swastik Jena	swastik1@gmail.com
C. Alvin Raj	alvinvincentraj@gmail.com
Ajay Kumar Verma	akumarverma118@gmail.com
Rakshi Padhan	padhanrakshi5@gmail.com
Manimegalai	manibca.p@gmail.com
Tarakeshwar JS	tshagapuram@gmail.com
ASHISH KUMAR	ashishgaur0710@gmail.com
Deepak Kumar Mishra	egdeepak8@gmail.com
sriramamurti prataparao	psrlb622@gmail.com
Prakhar Deep	prakhardeep16@gmail.com
bharat Singh	bharatjhinkwan123@gmail.com
A. K. Mahato	nsricmkalyani@gmail.com
Debashree Sahu	sdebashreesahu@gmail.com
p n d u latha	anakapallifpc@gmail.com
programme division	ncctmande@gmail.com
sharanuhittnalli	sharanuhittnalli@gmail.com
Athira Nair	athiranair579@gmail.com
Anupam Ranjan Lahkar	anupamlahkar@gmail.com
CHANDRA K	merlinjune2011@gmail.com
sanil	sanilav1234@gmail.com
Bijayalaxmi Swain	bijayal256@gmail.com
Shobhabana Padhan	sbpkpl1981@gmail.com
Rabila Devi	rabiladevi5@gmail.com
Priya Dharshini GS	dharshini21priya@gmail.com
sangharsh 340	sangharshyeole28@gmail.com
Anita Devi	8888anitadevi@gmail.com
Anushka Singh	anushkasingh13062002@gmail.com
Arun Kumar Naik	arunaik.2010@gmail.com
Dhananjay sharma	ds78947@gmail.com
Manoj Kumar	manojkuricm@gmail.com
Belagavi Shree Basaveshwar Bank	sbc.admbelgaum@gmail.com
M Tharani	tharamohan456@gmail.com
HSK Tangirala	hsk.tangiralaprojects@yahoo.com

Sanjeet Nanda	sanjeetnanda8@gmail.com
pratheesh	pratheeshgpk07@gmail.com
Kanchan Thakur	thakurkanchan548@gmail.com
Harry Rai	harrykeens@gmail.com
ashok sharma	ashoksharma10959@gmail.com
Kavitha R	m.kavithankl@gmail.com
Mayur rite	ritemayur111@gmail.com
Ajay Sharma	ajaysharma12897@gmail.com
Ganeshnj	ganeshnj@gmail.com
Dr. SN Jha	snjha1963@gmail.com
Akshara	akshara931@gmail.com
divya palani	divyap.vnb@gmail.com
Anuja	anu26it@gmail.com
	1234 sharma.ravi27@rediffmail.com
Akash Yadav	akki0304@gmail.com
Reetika Das	reetikadas@gmail.com
Mallikarjun S Hebbal	malluhebbal@gmail.com
pooja	poojatejas@gmail.com
Nira Devi	thangjamnira@gmail.com
Dr.V.ALAGUPANDIAN	harialagu@gmail.com
S Ghosh	ghosh12000@gmail.com
ajai rastogi	arastogi_06@rediffmail.com
Sreehari K	30sreehari183@gmail.com
pabitra kumar swain	pabitraswain81@gmail.com
vikram singh	Vikrammahala7733@gmail.com
Dr.A.K.Zakir Hussain	akzakirhussain@gmail.com
Manish Sharma	Manish.sharma_26@yahoo.com
Ganeshan	ganeshnj@gmail.com
AANISH PRADEEP D	aanish.david@gmail.com
VIGNESH ACH	vigneshach04@gmail.com
Arpita Panda	pandaarpita632@gmail.com
Dr. A K ROY	akroy3@yahoo.com
Febina Raxy	puppyfebi@gmail.com
W.GLADIS	gladisw09@gmail.com
Sarbajeet Tripathy	tripathy.10000@gmail.com
Anurag Gupta	anuragkg97@gmail.com
hari krishna	chandaharikrishna721@gmail.com
Athira k	athira19k@gmail.com
omprakash chandra	opchandra.dcb@gmail.com
K Jayaprasad, People's Urban, Kerala	prasaddsd@yahoo.com
NIHAR SARMA	nihars375@gmail.com

Bhaves kumar	kbhavesk514@gmail.com
Hanumanthreddy	hanumanthreddy03@gmail.com
Vatsala Tripathi	vatsalatripathi1697@gmail.com
Dr. Nandini Azad	nandiniazadicnw@gmail.com
Arya C	aryacrajeev@gmail.com
Aniket Chauhan	aniketkumarnarha6@gmail.com
Jitendra Mohan Goswami	jitendramohangoswami@gmail.com
Himanshu Bisen	himanshubisen2@gmail.com
Anita P Pandre	anitapb17@gmail.com
Swagatika Mohapatra	swagatikamohapatra68@gmail.com
Kalpana Bisoi	kalpananaik4727@gmail.com
Salam sanjit singh	salamsanjit18@gmail.com
Himanshu Joshi	himansugolu786@gmail.com
Iranna Sheelavant	i.s.sheelavanat@gmail.com
KIRAN KANTI	kiranhkanti1234@gmail.com
manoj kumari	mk9968346588@gmail.com
M.V.VALLABANARAYANAN	vallabanarayanan@gmail.com
Prajakta Patil	prajakta9812@gmail.com
Rahul Sharma	rs0362368@gmail.com
Sethurani	sethuraniangel@gmail.com
P.Parvathi	parvathi.balaji@yahoo.com
Saurabh Shukla	saurabhshukla5898@gmail.com
Adarsh pv	adarshpv916@gamil.com
Rahul Vishwakarma	rv48159@gmail.com
Apurv Khedekar	khedekarapurv30@gmail.com
ABHISHEK KUMAR TIWARI	abhishektiwari3112199@gmail.com
Vishal Gadhe	vishalgadhe33@gmail.com
D.Krishnananda	d.krishnananda@gmail.com
M. Bala murali	balamuraliabm1@gmail.com
Himanshu Wankhede	hdwankhede635@gmail.com
Garima Singh	gs112114@gmail.com
Adv. Sukdeo Patil	sukdeopatil@gmail.com
Win	pldbbilada@gmail.com
Kuldeep Singh	kuldeepmail90@gmail.com
Sudhir V	vsudhir@vamnicom.gov.in
manju	manju131291@gmail.com
GAURANG BHATT	annabhatter07@gmail.com
Anushka	anusingh2506@gmail.com
Vishal Bavaskar	vishalbavaskar38@gmail.com
Aparna.V	aparnavelutheri59@gmail.com
Mahesh	verma.mahesh09@gmail.com

Surosmriti Hajong	sonamhajong99@icloud.com
Fahad	shaikhfahad1750@gmail.com
Pawan Thakur RICM Chandigarh	akshay.7862008@gmail.com
BOURISSETTI KISHOR	bkishor1971@gmail.com
Milan Samantaray	rickysamantaray232@gmail.com
Liza Swain	swainliza1996@gmail.com
Ajay Khabale	ajayjkhabale9696@gmail.com
NIHAL C K	nihalajith2020@gmail.com
Sudha A	sudha0312@gmail.com
Mukesh Rawat	rawatmukesh414@gmail.com
Samriti Bhagat	bhagat.smriti9871@gmail.com
Mangesh Maratkar	mgmaratkar@gmail.com
Kavya	kavyapsahadevan532@gmail.com
D.K DASH	dkdash06@yahoo.com
Manoj Veerapu	Nagasaimanojveerapu12@gmail.com
Soubhik Chanda	soubhikchanda@gmail.com
Deobrat Mishra	mishra.deo0411@gmail.com
Akilan Harish	akilan1129@gmail.com
Pratul Kumar Sarma	jonak0107@gmail.com
Akhil	kandiakhilnani28@gmail.com
kamatham sai kumar reddy	saikamatham99@gmail.com
2044 Vinod Rikame	vinodrikame89@gmail.com
Manish Kumar Mishra	manishmishra702@gmail.com
Dibya Ranjan Mohanta	dibyaranjan.mohanta.03@gmail.com
Badavath Chakravarthi Naik	badavathchakravarthi6213@gmail.com
Paikhomba Elangbam	paikhombake1501@gmail.com
Rushiprasad Wagh	rushiprasadwagh123@gmail.com
hemantakrdas.das	hemantakrdas.das@gmail.com
Jonali Nayak	solution.ghy@gmail.com
Nirmal Raja	nirmalec16@gmail.com
SANKARA RAO .S	sankararao371@gmail.com
SUBRAMANIAN A S	asssubramanian@yahoo.co.in
subash limbu	goolnemu@gmail.com
Pushpa C	pushpassk1964@gmail.com
Dr.S.R.NITHYANAND	nithyanand.sr@gmail.com
Manthan R Barot	barotm9@gmail.com
Somya Gaur	somyagaur.mba2009@yahoo.co.in
Prabakaran P	karanseven1196@gmail.com
laxmipriya pradhan	laxmipriyapradhan212@gmail.com
Babu.V.N	vbabu5988@gmail.com
ARCS NILGIRI	urmiladas784@gmail.com

srishti kapoor	srishti.3105@gmail.com
G.K.JEEVARAJ	jeevaraj9370@gmail.com
Kaushik Samal	kaushiksamal9@gmail.com
Roshanjeet Das	dasroshanjeet@gmail.com
R.SAAMRAJ	saamraj1998@gmail.com
Avinandan Khuntia	akashkhuntia56@gmail.com
Nagarajan M	powernaga@gmail.com
Kumaresan	kumarallsec@gmail.com
Akula Supriya Venkatesham	supriyaakula2000@gmail.com
R Manogna	manogna1801@gmail.com
Nilendu sen	coopwbwesternzone@gmail.com
Pawan Kumar	chiragpawan@yahoo.com
Ashok Dalwai	ashokdalwai@gmail.com
Jivraj Patki	jivrajpune09@gmail.com
Dharmendra Kumar Sabat	dharmendrakumarsabat@gmail.com
A K Tiwary	aktiwari3003@gmail.com
Nijanthan	nijanthoniya212223@gmail.com
Neelu Pandey	neelupandey2015@gmail.com
Dr.S.K.Hota	skhota2017@gmail.com
Madhusmita Mansingh	madhusmita.mansingh@gmail.com
ANURAG MISHRA	anuragmishra1245@gmail.com
Varsha jha	varshajha550@gmail.com
Abdullah Al Faruque	ifdc.bd@gmail.com
Satendra kumar Sharma	sksharma9866@gmail.com
Prajwal Pawar	prajwal20599@gmail.com
Naveenkrishnan	naveenkrish77@gmail.com
Renuka R S	renukalect@gmail.com
kaleeswaran S A	kalishbhavya@gmail.com
Ranjani, Ricmb	ricmbangalore1962@gmail.com
Suresh Chandra Dash	suresh.chandradash5@gmail.com
RICM	ricmchd@hotmail.com
S Vishalatchi	vishalatchi1145@gmail.com
R.vijaylaxmi Sahoo	r.vijaylaxmi123@gmail.com
snigdharani Sadangi	snigdharanisadangi@gmail.com
Savita Mendegar	savitahm@gmail.com
Rani Pandey	ranipandey114@gmail.com
ICM Madurai	icmmadurai@gmail.com
N.Supraja	nallusuprajareddy@gmail.com
A SAI TEJA	saitejareddy7057@gmail.com
Gopal N.Surjuse	gnstrps5@gmail.com
Nihar Ranjan Nayak	nihar22345@yahoo.com

Israil Khan	israilkhan5046@gmail.com
VAIBHAV BODKE	bodkevaibhav94@gmail.com
Gopal prasad nayak	lamgopalprasadnayak@gmail.com
Shyam Patidar	patidarshyam158@gmail.com
somander singh	somander.singh@nabard.org
Pratiksha Bhandwale	pratibhandwale11@gmail.com
SRILIKI SURESH VARMA	jeswithavarma18@gmail.com
Nalini kanta sarma	nalinikantasarma3@gmail.com
sanjaya Kumar sahu	sanjayasahoo001@gmail.com
gokul	23gokul23@gmail.com
Supriya Deshmane	supriya.deshmane11@gmail.com
Niti Mahajan	mahajan.niti@gmail.com
Mohan Guru	mohanguru290997@gmail.com
NISHI TOPPO	nshitoppo97@gmail.com
Jyotsna goswami	rgoswami.jg@gmail.com
shadakshari T G	shadaksharitg@rediffmail.com
Kiran Mahapatro	kiranmahapatro1999@gmail.com
ANKIT KUMAR SHUKLA	ankitkumarshuklasss@gmail.com
deepika	ravichandradeepika10@gmail.com
Abhishek pandey	ap9641147@gmail.com
Dr. M. Jayaprakash, RICMB	janyaprakasham@gmail.com
vivek kumar singh	viveksuraj89@gmail.com
Sneha Atulniya Hemrom	snehaatulniya.17@gmail.com
Mayuri Bezborah	mbezghy@gmail.com
RAJENDRA SAXENA	rajendrasaxenabhopal@gmail.com
Rani pandey I Love you	webmtrix@gmail.com
jashaswini jena	jashaswinijena00@gmail.com
Sowmya S	sowmyasrinivas25@gmail.com
5415 Dr.U.Homiga	uhomiga@gmail.com
Vishnu	vishnu99deva@gmail.com
Arusha	aruhassan7@gmail.com
Sri B H Krishna Reddy	raghunandan@souharda.coop
N.B.PRASAD	narayandasprasad@yahoo.co.in
iswarya raj	iswaryaraj99@gmail.com
Rachna Rai	rachnarai39@gmail.com
karthika	vkarthika.1161@gmail.com
hanumanthreddy03	hanumanthreddy03@GMAIL.COM
Gaurav kumar Tiwari	coolgauravtiwari9451@gmail.com
Satinder Anand	anandsatinder@ymail.com
VIVEK BENIPURI	vivekbenipuri11@gmail.com
sandeep shah	shahsandeep951@gmail.com

Sangeeta Sahoo	sahoo.sangeeta1997@gmail.com
mausam behera	behera.mausam@gmail.com
Aryasutta Biswal	aryasutta.biswal@gmail.com
Pooja Ingale	PoojaIngale17@gmail.com
admin	ganeshnj@gmail.com
upnish Yadav	Upnishyadav@gmail.com
Eshan Shukla	eshanstar56@gmail.com
pratap Patil	pratapwaghmare68@gmail.com
raj	rksricm@gmail.com
Suditi Satapathy	suditisatapathy@gmail.com
poonam	singhpoonam11283@gmail.com
Rishabh Srivastava	rishabhsrivastava.ashu@gmail.com
Jeelan	dr.jjeelan@gmail.com
sarada prasad pati	saradapati07@gmail.com
Alok Kumar Maurya	alokmauryatextile201@gmail.com
Dr. Kh. Somorendro Singh, Director ICM, Guwhati	icmghy@gmail.com
Suyash verma	suyashe044@gmail.com
ANAGHA.U	anaghau123@gmail.com
Arvind Dwivedi	arvinddwivedi066@gmail.com
aditya rajpal	rajpaladitya42376@gmail.com
Nitin Kumar Singh	raghav.nitin114@gmail.com
JEYANTHI G	sgjyanthi@gmail.com
THUSHARA RV	thusharanikil9@gmail.com
Dr. neeraj Dubey	profnkdubey@gmail.com
asishmahato@yahoo.co.in	asishmahato64@gmail.com
Saurabh Mishra	srbhmsmr24@gmail.com
Dr. Asem Sundari manipur	sundariasem13@gmail.com
Sakshi Singh	ssakshisingh016@gmail.com
Resu Raghubanshi	resu.raghubanshi@gmail.com
Shreeshail Biradar	shreeshailbiradar8352@gmail.com
Neelam Patel	neelam.patel@gov.in
shalini Tirpathi	shalinitirpathi1999@gmail.com
Bhabani pathak	bhabanipathak18@gmail.com
Ravi Chandra	ravi.chandra@undp.org
NSRICM, Kalyani	nsricmkalyani@gmail.com
Ajay Yadav	yadavajay420786@gmail.com
mayur rathnakaran	mayurrathnakaran94@gmail.com
Debjit Nandy DDT	debjitnandy.ddt@gmail.com
Sunil Kumar Mohan	cmaskmohan@gmail.com
Abhishek Chaudhari	heuedjfh@gmail.com
Abhishek Agrawal	abhishekagrawal39939@gmail.com

Alka Shrivastava	laxmibaibank@gmail.com
Preetha	preeshant@gmail.com
Quazi Yunus	quaziyunus1322@gmail.com
Pravin kumar	praviraja@gmail.com
dadivekar	dadivekar@gmail.com
Sanjay Singh Chayhan	mdmchauhan@gmail.com
Shreekant	shreekantkapase@gmail.com
NCCT ACCOUNTS	gnstrps5@gmail.com
Espa Subham	esubham3@gmail.com
Prawin Giri	girip785@gmail.com
Himanshu Choudhary	himanshuveerbhan98@gmail.com
Niranjan Mahapatra	nmohapatra00@gmail.com
ajeet Singh	ajeet805@gmail.com
Athirapv Athi	athirasanal988@gmail.com
Shubham Chavarepatil	shubhamchavarepatilsnpc@gmail.com
Dr R. Gopalsamy	gopalrgopal65@gmail.com
Chairman/c WDRA	member1.wdra@gov.in
Shruti G Mamadapur	shruti.g.mamad@gmail.com
Dr Rupkumar Pagarwar, Faculty, DGICM, Nagpur	rup_227@yahoo.com
Diwakar Rai	raidiwakar72@yahoo.in
vijayashri	vijayashribhagawati@gmail.com
VENUGOPAL G	G_Venugopal@outlook.com
Pratikshya	chauhanpratikshya98@gmail.com
Mr Sujit Kumar Ratha	sujitratha@gmail.com
Riti Srivastava	riti1560srivastava@gmail.com
Namrata Dureja	namratadureja27@gmail.com
Rajendra Sharma	rjpr1967@gmail.com
Kapil singh	Ks9793112@gmail.com
KHOICHUNG RANGAMLIAN, LECTURER ICM IMPHAL	ngamlan@gmail.com
RAHUL SINGH	1212rahhug@gmail.com
HP-PC	mcrbms1956@gmail.com
ruby kumari	rubymashia3@gmail.com
BELAGAVI SHREE BASAVESHWAR COOP BANK	sbc.bank@gmail.com
Jyotiprakash Mishra	mccbcreditsection@gmail.com
Amit Sonkar	amitsonkar687@gmail.com
ABrief History &Genesis of Coop	alka_shrivastava06@rediffmail.com
sunita dahal	sunitadahalrana@gmail.com
Dr Alok Kumar Sharma	alokigicm@gmail.com
Ajai Rastogi	icmddn017@gmail.com
Dr M k Jha	mk_173@yahoo.com
Debashis Parida	debasis.parida10@gmail.com

Ashish Sharma	asharma0303@gmail.com
C.L Thakur	clthakur2005@gmail.com
NCCT	ncct2006@hotmail.com
Ritesh Shahi	riteshshahi78649@gmail.com
V J Karkun	vjkarkun@gmail.com
Dr. K. P. Ranjan	dnsricmpatna1@gmail.com
HP Dharamshala Meharsoft IT Working for Co-operative Sector	sansar@meharsoft.com
R.K.Menon	rkmenon37@gmail.com
Shreekant s kapase	shreekantkapase@gmail.com
AJITH K PHILIPOSE	ajithkphilipose@gmail.com
Dr.R. GANESAN	rganesan031966@gmail.com
VAMNICOM	cit@vamnicom.gov.in
sanjay kumar	sanjay04041974kumar@gmail.com
NCCT	admncct@gov.in
cit	cit@vamnicom.gov.in
Sansar Makdam	makdamsansar@gmail.com
Subash Chandra Deep	dsubash353@gmail.com
I.Venkatesh	venkatesh.ilango@gmail.com
Dr. Irshad Ahmad Khan	iakhania@rediffmail.com
Deeptibala sahu	sahubaladeepti92@gmail.com
B Vasantha Naik Director DGICM Nagpur	vnaik3@rediffmail.com
Dell	ashvinisharma@hotmail.com
Surajit Kumar Das	Surajit839.skd@gmail.com